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UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

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FORM 10-Q

(MARK ONE)

/X/ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2000 OR

// TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_

COMMISSION FILE NUMBER 1-13087

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BOSTON PROPERTIES, INC.

(Exact name of Registrant as specified in its Charter)

DELAWARE (State or other jurisdiction of incorporation or organization) 04-2473675 (IRS Employer Id. Number)

800 BOYLSTON STREET BOSTON, MASSACHUSETTS (Address of principal executive offices) 02199 (Zip Code)

(REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE) (617) 236-3300

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes /X/ No / /

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practical date.

COMMON STOCK, PAR VALUE \$.01	86,429,849
(CLASS)	(OUTSTANDING ON NOVEMBER 13, 2000)

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# FORM 10-Q

# FOR THE QUARTER ENDED SEPTEMBER 30, 2000

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# CONSOLIDATED BALANCE SHEETS

	SEPTEMBER 30, 2000	DECEMBER 31, 1999
	(UNAUDITED) (IN THOUSANDS, AMOU	EXCEPT SHARE
ASSETS		
Real estate: Less: accumulated depreciation	\$5,782,961 (554,339)	\$5,609,424 (470,591)
Total real estate Cash and cash equivalents Escrows Investments in securities Tenant and other receivables, net Accrued rental income, net Deferred charges, net Prepaid expenses and other assets Investments in joint ventures	5,228,622 12,430 29,509 14,065 40,039 89,072 74,743 49,519 73,118	$5,138,833\\12,035\\40,254\\14,460\\28,362\\82,228\\53,733\\28,452\\36,415$
Total assets	\$5,611,117	
LIABILITIES AND STOCKHOLDERS' EQUITY Liabilities: Mortgage notes payable	======= \$3,218,135	======== \$2,955,584
Unsecured line of credit Accounts payable and accrued expenses Dividends and distributions payable Accrued interest payable Other liabilities	235,000 59,542 61,217 5,951 60,831	366,000 66,780 50,114 8,486 48,282
Total liabilities	3,640,676	3,495,246
Commitments and contingencies		
Minority interests	774,365	781,962
Series A Convertible Redeemable Preferred Stock, liquidation preference \$50.00 per share, 2,000,000 shares issued and outstanding	100,000	100,000
oucocanaing		
Stockholders' equity: Excess stock, \$.01 par value, 150,000,000 shares authorized, none issued or outstanding Common stock, \$.01 par value, 250,000,000 shares authorized, 69,317,999 and 67,910,434 issued and		
outstanding in 2000 and 1999, respectively.Additional paid-in capital.Dividends in excess of earnings.Unearned compensation.Accumulated other comprehensive loss.	693 1,112,855 (11,879) (901) (4,692)	679 1,067,778 (10,893)  
Total stockholders' equity	1,096,076	1,057,564
Total liabilities and stockholders' equity	\$5,611,117 ======	\$5,434,772 ======

The accompanying notes are an integral part of these financial statements.

# CONSOLIDATED STATEMENTS OF OPERATIONS

	NINE MONTHS ENDED SEPTEMBER 30,		
	2000	1999	
	THOUSANDS,	ITED AND IN EXCEPT FOR PER AMOUNTS)	
Revenue Rental: Base rent Recoveries from tenants Parking and other	\$532,039 68,956 38,095	\$476,261 53,878 34,272	
Total rental revenue Development and management services Interest and other	639,090 8,432 3,304	564,411 11,364 5,642	
Total revenue	650,826	581,417	
Expenses Operating General and administrative Interest Depreciation and amortization	197,366 25,868 166,210 97,062	184,321 21,345 151,446 88,315	
Total expenses	486,506	445,427	
Income before minority interests and joint venture income Minority interest in property partnerships Income from unconsolidated joint ventures	164,320 (681) 1,356	135,990 (4,473) 648	
Income before minority interest in Operating Partnership Minority interest in Operating Partnership	164,995 (56,505)	132,165 (48,465)	
Income before gain (loss) on sale of real estate Gain (loss) on sales of real estate, net	108,490 (307)	83,700 50	
Net income before preferred dividend Preferred dividend	108,183 (4,929)	83,750	
Net income available to common shareholders		\$ 79,575	
Basic earnings per share: Net income available to common shareholders		\$ 1.21 =======	
Weighted average number of common shares outstanding	68,568 ======	65,672 =======	
Diluted earnings per share: Net income available to common shareholders	====== \$ 1.48 =======	======= \$ 1.20 ========	
Weighted average number of common and common equivalent shares outstanding	69,600 ======	66,280 ======	

The accompanying notes are an integral part of these financial statements.

# CONSOLIDATED STATEMENTS OF OPERATIONS

	THREE MONTHS ENDED SEPTEMBER 30,	
	2000	1999
	THOUSANDS,	ITED AND IN EXCEPT FOR PER AMOUNTS)
Revenue Rental: Base rent Recoveries from tenants Parking and other	\$183,749 22,886 12,798	\$166,582 19,212 11,261
Total rental revenue Development and management services Interest and other Total revenue	219,433 2,693 1,187  223,313	197,055 3,706 1,376  202,137
Expenses Operating General and administrative Interest Depreciation and amortization Total expenses	68,154 9,871 54,752 32,436 	66,665 7,383 51,768 31,078 156,894
Income before minority interests and joint venture income Minority interest in property partnership Income from unconsolidated joint ventures	58,100 (245) 549	45,243 (179) 206
Income before minority interest in Operating Partnership Minority interest in Operating Partnership	58,404 (19,627)	45,270 (16,248)
Income before gain (loss) on sales of real estate Gain (loss) on sales of real estate, net	38,777 (604)	29,022
Net income before preferred dividend Preferred dividend	38,173 (1,643)	29,072
Net income available to common shareholders	\$ 36,530 ======	\$ 27,418 =======
Basic earnings per share: Net income available to common shareholders	\$ 0.53	\$ 0.40 =======
Weighted average number of common shares outstanding	68,752 ======	67,901 =======
Diluted earnings per share: Net income available to common shareholders	\$ 0.52 ======	\$ 0.40 =======
Weighted average number of common and common equivalent shares outstanding	70,661 ======	68,484 =======

The accompanying notes are an integral part of these financial statements.

# CONSOLIDATED STATEMENTS OF CASH FLOWS

	NINE MONTHS ENDED SEPTEMBER 30,	
	2000	1999
	UNAUDITEI) (UNAUDITEI) THOUS/	O AND IN
Cash flows from operating activities:		
Net income before preferred dividend Adjustments to reconcile net income before preferred dividend to net cash provided by operating activities:	\$108,183	\$ 83,750
Depreciation and amortization Loss on sale of real estate	97,062 413	88,315
Non-cash portion of interest expense Income from unconsolidated joint ventures Compensation related to restricted shares issued to employees	2,764 (1,356) 159	1,676 (648)
Minority interests Change in assets and liabilities:	56,399	45,595
Escrows Tenant and other receivables, net	10,745 (11,677)	(6,872) 19,410
Accrued rental income, net	(11,562)	(14,162)
Prepaid expenses and other assets	(7,844)	(3,136)
Accounts payable and accrued expensesAccrued interest payable	(7,126) (2,535)	3,766 2,304
Other liabilities	10,549	6,969
Total adjustments	135,991	143,217
Net cash provided by operating activities	244,174	226,967
Cash flows from investing activities:	(212 510)	(554 420)
Acquisitions/additions to real estate Net proceeds from sale of real estate	(312,519) 70,838	(554,430)
Tenant leasing costs	(13,176)	(7,440)
Investments in securities Investments in joint ventures	(2,297) (10,347)	 11,628
Net cash used in investing activities	(267,501)	(550,242)
Cash flows from financing activities:		
Net proceeds from sales of common and preferred stock Borrowings on unsecured line of credit	142,000 (273,000)	240,749 589,000 (270,000)
Repayments of mortgage notes Proceeds from mortgage notes Repayment of notes payable	(223,028) 534,853	(24,697) 287,039 (328,143)
Dividends and distributions	(152,923)	(130,451)
Proceeds from exercise of stock options	10,491	815
Proceeds from employee stock purchase plan Deferred financing and other costs	1,230 (15,901)	(2,788)
Net cash provided by financing activities	23,722	361,524
Net increase in cash Cash and cash equivalents, beginning of period	395 12,035	38,249 12,166
Cash and cash equivalents, end of period	\$ 12,430 ======	\$ 50,415 ======
Supplemental disclosures: Cash paid for interest	\$192,332 ======	\$ 158,652
Interest capitalized		\$ 11,186 =======
Non-cash operating activities: Assets assigned in connection with the sale of real estate	\$ 4,718	\$
Liabilities assigned in connection with the sale of real	======= ¢ 110	======= \$
estate Non-cash investing and financing activities:	\$ 112 ======	
Additions to real estate included in accounts payable	\$ 1,362 ======	\$   2,407 =======
Mortgage notes payable assumed in connection with acquisitions	\$117,831 ======	\$ 28,331 =======
Mortgage notes payable assigned in connection with the sale of real estate	\$166,547 =======	\$ =======
Tesuance of minority interest in connection with		

Issuance of minority interest in connection with

acquisitions	\$ 20,467	\$    2,888
Dividends and distributions declared but not paid	\$ 61,217	\$ 48,483 =======
Notes receivable assigned in connection with an acquistion	\$	\$ 420,143 =======
Notes payable assigned in connection with an acquisition	\$ ======	\$ 92,000
Common Stock issued in connection with an acquisition	\$ 18,160 ======	\$ =======
Conversion of Operating Partnership Units to Common Stock	\$ 12,760 	\$
Issuance of restricted stock to employees	 \$ 1,060 ======	\$ \$
Unrealized loss related to investments in securities	\$ 4,692	\$ =======

The accompanying notes are an integral part of these financial statements.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### (UNAUDITED AND IN THOUSANDS)

### 1. ORGANIZATION

Boston Properties, Inc. (the "Company"), a Delaware corporation, is a self-administered and self-managed real estate investment trust ("REIT"). The Company is the sole general partner of Boston Properties Limited Partnership (the "Operating Partnership") and at September 30, 2000, owned an approximate 68% general and limited partnership interest in the Operating Partnership. Partnership interests in the Operating Partnership are denominated as "common units of partnership interest" (also referred to as "OP Units") or "preferred units of partnership interest" (also referred to as "Preferred Units"). All references to OP Units and Preferred Units exclude such units held by the Company. A holder of an OP Unit may present such OP Unit to the Operating Partnership for redemption at any time (subject to restrictions agreed upon the issuance of OP Units to particular holders that may restrict such right for a period of time, generally one year from issuance). Upon presentation of an OP Unit for redemption, the Operating Partnership must redeem such OP Unit for cash equal to the then value of a share of common stock, except that, the Company may, at its election, in lieu of a cash redemption, acquire such OP Unit for one share of common stock of the Company ("Common Stock"). Because the number of shares of Common Stock outstanding at all times equals the number of OP Units that the Company owns, one share of Common Stock is generally the economic equivalent of one OP Unit, and the quarterly distribution that may be paid to the holder of an OP Unit equals the quarterly dividend that may be paid to the holder of a share of Common Stock. Each series of Preferred Units bear a distribution that is set in accordance with an amendment to the partnership agreement of the Operating Partnership. Preferred Units may also be convertible into OP Units at the election of the holder thereof or the Company.

All references to the Company refer to Boston Properties, Inc. and its subsidiaries, including the Operating Partnership, collectively, unless the context otherwise requires.

To assist the Company in maintaining its status as a REIT, the Company leases its three in-service hotel properties, pursuant to a lease with a participation in the gross receipts of such hotel properties, to a lessee ("ZL Hotel LLC") in which Messrs. Zuckerman and Linde, the Chairman of the Board and Chief Executive Officer, respectively, are the sole member-managers. Messrs. Zuckerman and Linde have a 9.8% economic interest in such lessee and one or more unaffiliated public charities have a 90.2% economic interest. Marriott International, Inc. manages these hotel properties under the Marriott-Registered Trademark- name pursuant to a management agreement with the lessee. Under the REIT requirements, revenues from a hotel are not considered to be rental income for purposes of certain income tests that a REIT must meet. Accordingly, in order to maintain its qualification as a REIT, the Company has entered into the participating leases described above to provide revenue that qualifies as rental income under the REIT requirements.

As of September 30, 2000, the Company and the Operating Partnership had 69,317,999 and 23,965,195 shares of Common Stock and OP Units outstanding, respectively. In addition, the Company had 2,000,000 shares of Preferred Stock and the Operating Partnership had 8,706,659 Preferred Units outstanding.

#### THE PROPERTIES:

As of September 30, 2000, the Company owns a portfolio of 144 commercial real estate properties (136 and 132 properties at December 31, 1999 and September 30, 1999, respectively) (the "Properties") aggregating over 37.1 million square feet. The properties consist of 132 office properties with

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

### (UNAUDITED AND IN THOUSANDS)

### 1. ORGANIZATION (CONTINUED)

approximately 29.4 million net rentable square feet (including 17 properties under development expected to contain approximately 4.6 million net rentable square feet) and approximately 5.9 million additional square feet of structured parking for approximately 16,726 vehicles, nine industrial properties with approximately 0.9 million net rentable square feet and three hotels with a total of 1,054 rooms (consisting of approximately 0.9 million square feet). In addition, the Company owns, has under contract, or has an option to acquire 52 parcels of land totaling approximately 640.9 acres, which will support approximately 13.6 million square feet of development.

### 2. BASIS OF PRESENTATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the Company include all the accounts of the Company, its majority-owned Operating Partnership and subsidiaries. The financial statements reflect the properties acquired at their historical basis of accounting to the extent of the acquisition of interests from the predecessor's owners who continued as investors. The remaining interests acquired for cash from those owners of the predecessor who decided to sell their interests have been accounted for as a purchase and the excess of the purchase price over the related historical cost basis was allocated to real estate. All significant intercompany balances and transactions have been eliminated. These financial statements should be read in conjunction with the Company's financial statements and notes thereto contained in the Company's annual report on Form 10-K for its fiscal year ended December 31, 1999.

The accompanying interim financial statements are unaudited; however, the financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and in conjunction with the rules and regulations of the Securities and Exchange Commission. Accordingly, they do not include all of the disclosures required by accounting principles generally accepted in the United States for complete financial statements. In the opinion of management, all adjustments (consisting solely of normal recurring matters) necessary for a fair presentation of the financial statements for these interim periods have been included. The results of operations for the interim periods or for the full fiscal year.

Certain prior-year balances have been reclassified in order to conform to the current-year presentation.

3. REAL ESTATE ACQUIRED AND DISPOSED OF DURING THE QUARTER ENDED SEPTEMBER 30,  $2000\,$ 

On August 22, 2000, the Company acquired the remaining 50% interest in the development rights at the Prudential Center in Boston, Massachusetts for approximately \$18.2 million, which was funded through the issuance of 439,059 shares of the Company's Common Stock.

On September 29, 2000, the Company disposed of 910 and 930 Clopper Road, two office/technical use properties totaling 240,596 square feet in Gaithersburg, Maryland for approximately \$24.1 million.

#### 4. INVESTMENTS IN UNCONSOLIDATED JOINT VENTURES

On September 13, 2000, the Company acquired a 35% interest in 265 Franklin Street, a 326,714 square foot office property in Boston, Massachusetts through a joint venture. Our interest in the property was acquired for cash and new debt financing totaling approximately \$34.3 million.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

### (UNAUDITED AND IN THOUSANDS)

#### 4. INVESTMENTS IN UNCONSOLIDATED JOINT VENTURES (CONTINUED)

At September 30, 2000, the investments in unconsolidated joint ventures represent (i) a 25% interest in a joint venture that owns and operates an office building in Reston, Virginia and (ii) a 50% interest in a joint venture that owns and operates an office building in Washington, DC (iii) a 51% interest in a joint venture that owns and operates an office building in Washington, DC (and (iv) a 25% interest in a joint venture that is developing an office building in Needham, Massachusetts and (v) a 35% interest in a joint venture that owns and operates an office building in Boston, Massachusetts. The Company serves as the development manager for the joint venture under development. Under the equity method of accounting, the net equity investment is reflected on the consolidated balance sheets.

The combined summarized balance sheets of the joint ventures are as follows:

	SEPTEMBER 30, 2000	DECEMBER 31, 1999
	(UNAUDITED)	
ASSETS		
Real estate and development in process, net	\$558,909	\$236,995
Other assets	13,826	10,473
Total assets	\$572,735	\$247,468
	=======	=======
LIABILITIES AND PARTNERS' EQUITY		
Mortgage and construction loans payable	\$403,935	\$164,185
Other liabilities	8,034	6,770
Partners' equity	160,766	76,513
Total liabilities and partners' equity	\$572,735	\$247,468
	=======	=======
Company's share of equity	\$ 73,118	\$ 36,415
	=======	========

The summarized statements of operations of the joint ventures are as follows:

	FOR THE NINE MONTHS ENDED SEPTEMBER 30,		FOR THE THREE MONTHS ENDED SEPTEMBER 30,	
	2000	1999	2000	1999
		(UNAU	DITED)	
Total revenue	\$25,948	\$8,002	\$13,340	\$3,564
Total expenses	22,375	5,152	12,197	2,490
Net income	\$ 3,573	\$2,850	\$ 1,143	\$1,074
	======	======	=======	======
Company's share of net income	\$ 1,356	\$    648	\$    549	\$   206
	======	======	======	======

### 5. INVESTMENTS IN SECURITIES

At September 30, 2000, the Company accounts for certain of its investments in securities in accordance with SFAS No. 115 "Accounting for Certain Investments in Debt and Equity Investments" and has classified the securities as available-for-sale. As of September 30, 2000, the fair value of the investments in common stock and warrants was approximately \$14.1 million. The gross unrealized

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

### (UNAUDITED AND IN THOUSANDS)

5. INVESTMENTS IN SECURITIES (CONTINUED) holding loss of approximately \$4.7 million is included in other comprehensive loss on the consolidated balance sheet.

6. MORTGAGE NOTES PAYABLE AND UNSECURED LINE OF CREDIT

On August 25, 2000, the Company obtained construction financing totaling \$32.25 million collateralized by the Quorum Office Park development project in Chelmsford, Massachusetts. Such financing bears interest at a rate equal to LIBOR + 1.65% and matures in August 2003.

On September 20, 2000, the Company amended the Unsecured Line of Credit agreement increasing the borrowing capacity from \$500 million to \$605 million.

On September 28, 2000, the Company refinanced mortgage loans totaling \$52.3 million collateralized by 202, 212 and 214 Carnegie Center in Princeton, New Jersey with mortgage loans totaling \$63.0 million collateralized by 202, 206, and 214 Carnegie Center. Such financing bears interest at a rate of 8.13% and matures in October 2010.

#### 7. MINORITY INTERESTS

Minority interests in the Company relate to the interest in the Operating Partnership not owned by Boston Properties, Inc. and interests in property partnerships that are not owned by the Company. As of September 30, 2000, the minority interest in the Operating Partnership consisted of 23,965,195 OP Units and 8,706,659 Preferred Units held by parties other than Boston Properties, Inc.

On August 15, 2000, the Operating Partnership paid a distribution on the 2,500,000 Series One Preferred Units at \$0.61625 per unit, based on an annual distribution of \$2.465 per unit and paid a distribution on the 6,213,130 Series Two and Three Preferred Units of \$0.7089 per unit.

On September 18, 2000, Boston Properties, Inc., as general partner of the Operating Partnership, determined a distribution on the OP Units in the amount of \$0.53 per OP Unit payable on October 27, 2000 to OP Unit holders of record on September 29, 2000.

### 8. REDEEMABLE PREFERRED STOCK AND STOCKHOLDERS' EQUITY

On August 15, 2000, the Company paid a dividend on the 2,000,000 shares of Series A Convertible Redeemable Preferred Stock (the "Preferred Stock"), \$50 liquidation preference per share, of approximately \$0.7089 per share. In addition, on September 18, 2000, the Board of Directors of the Company declared a dividend of \$0.7089 per share on the Preferred Stock payable on November 15, 2000 to shareholders of record on September 29, 2000. These shares of Preferred Stock are not classified as equity as in certain instances they are convertible into shares of Common Stock at the election of the holder after December 31, 2002 or are redeemable for cash at the election of the holder in six annual tranches commencing on May 12, 2009.

On August 22, 2000, the Company issued 439,059 shares of Common Stock, valued at approximately \$18.2 million, in connection with the acquisition of the remaining 50% interest in the development rights associated with the Prudential Center in Boston, Massachusetts.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

# (UNAUDITED AND IN THOUSANDS)

8. REDEEMABLE PREFERRED STOCK AND STOCKHOLDERS' EQUITY (CONTINUED) On September 18, 2000, the Board of Directors of the Company declared a third quarter dividend in the amount of \$0.53 per share of Common Stock payable on October 27, 2000 to shareholders of record on September 29, 2000.

9. EARNINGS PER SHARE

	FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2000		
	INCOME	SHARES	PER SHARE
	(NUMERATOR)	(DENOMINATOR)	AMOUNT
Basic Earnings: Income available to common shareholders Effect of Dilutive Securities: Stock Options	\$ 36,530	68,752 1,909	\$0.53 (.01)
Diluted Earnings:	\$ 36,530	70,661	\$0.52
Net income	======	======	=====

	FOR THE THREE MONTHS ENDED SEPTEMBER 30, 1999		
	INCOME (NUMERATOR)	SHARES (DENOMINATOR)	PER SHARE AMOUNT
Basic Earnings: Income available to common shareholders Effect of Dilutive Securities:	\$ 27,418	67,901	\$0.40
Stock Options		583	
Diluted Earnings:			
Net income	\$ 27,418 =======	68,484 =====	\$0.40 =====

	FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2000		
	INCOME (NUMERATOR)	SHARES (DENOMINATOR)	PER SHARE AMOUNT
Basic Earnings: Income available to common shareholders Effect of Dilutive Securities:	\$103,254	68,568	\$1.51
Stock Options		1,032	(0.03)
Diluted Earnings: Net income	\$103,254 =======	69,600 =====	\$1.48 =====

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

### (UNAUDITED AND IN THOUSANDS)

# 9. EARNINGS PER SHARE (CONTINUED)

	FOR THE NINE MONTHS ENDED SEPTEMBER 30, 1999			
	INCOME (NUMERATOR)	SHARES (DENOMINATOR)	PER SHARE AMOUNT	
Basic Earnings: Income available to common shareholders Effect of Dilutive Securities:	\$ 79,575	65,672	\$1.21	
Stock Options		608	(0.01)	
Diluted Earnings: Net income	\$ 79,575	66,280 ======	\$1.20 =====	

#### 10. SEGMENT INFORMATION

The Company's segments are based on the Company's method of internal reporting, which classifies its operations by both geographic area and property type. The Company's segments by geographic area are: Greater Boston, Greater Washington, D.C., Midtown Manhattan, Greater San Francisco, and New Jersey and Pennsylvania. Segments by property type include: Class A Office, R&D, Industrial, Hotels and Garage.

Asset information by segment is not reported, since the Company does not use this measure to assess performance; therefore, the depreciation and amortization expenses are not allocated among segments. Interest income, management and development services, interest expense and general and administrative expenses are not included in net operating income, as the internal reporting addresses these on a corporate level.

### INFORMATION BY GEOGRAPHIC AREA AND PROPERTY TYPE: FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2000:

	GREATER BOSTON	GREATER WASHINGTON DC	MIDTOWN MANHATTAN	GREATER SAN FRANCISCO	NEW JERSEY AND PENNSYLVANIA	TOTAL
RENTAL REVENUE						
CLASS A	\$137,524	\$159,851	\$105,595	\$134,538	\$43,628	\$581,136
R&D		15,744		1,372		21,439
INDUSTRIAL	1,364	1,053		1,319	542	4,278
HOTELS	29,660					29,660
GARAGE	2,577					2,577
T0TAL	175,448	176,648	105,595	137,229	44,170	639,090
% OF GRAND TOTALS	27.45%	27.64%	16.52%	21.47%	6.92%	100.00%
RENTAL EXPENSES						
CLASS A	49,742	43,128	35,578	45,945	13,439	87,832
R&D	,	2,780		248		4,383
INDUSTRIAL	417	329		140	87	973

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

# (UNAUDITED AND IN THOUSANDS)

# 10. SEGMENT INFORMATION (CONTINUED)

	GREATER BOSTON	GREATER WASHINGTON DC	MIDTOWN MANHATTAN	GREATER SAN FRANCISCO	NEW JERSEY AND PENNSYLVANIA	TOTAL
HOTELSGARAGE	3,418 760					3,418 760
TOTAL % OF GRAND TOTALS	55,692 28.21%	46,237 23.43%	35,578 18.03%	46,333 23.48%	13,526 6.85%	197,366 100.00%
NET OPERATING INCOME	\$119,756	\$130,411 =======	\$ 70,017	\$ 90,896	\$30,644	\$441,724
% OF GRAND TOTALS	27.11%	29.52%	15.85%	20.58%	6.94%	100.00%

# INFORMATION BY GEOGRAPHIC AREA AND PROPERTY TYPE: FOR THE NINE MONTHS ENDED SEPTEMBER 30, 1999:

	GREATER BOSTON	GREATER WASHINGTON DC	MIDTOWN MANHATTAN	GREATER SAN FRANCISCO	NEW JERSEY AND PENNSYLVANIA	TOTAL
RENTAL REVENUE CLASS A R&D INDUSTRIAL HOTELS GARAGE	\$116,722 4,655 1,251 23,999 1,751	\$150,840 13,967 1,062 	\$102,515    	\$115,235 1,332 905  	\$29,652  525  	\$514,964 19,954 3,743 23,999 1,751
T0TAL	148,378	165,869	102,515	117,472	30,177	564,411
% OF GRAND TOTALS	26.29%	29.39%	18.16%	20.81%	5.35%	100.00%
RENTAL EXPENSES CLASS A R&D INDUSTRIAL HOTELS GARAGE		41,500 2,731 300 		42,398 331 173 	8,895  86  	174,654 4,431 947 3,682 607
T0TAL	52,566	44,531	35,341	42,902	8,981	184,321
% OF GRAND TOTALS	28.52%	24.16%	19.17%	23.28%	4.87%	100.00%
NET OPERATING INCOME	\$95,812 =======	\$121,338 =======	\$ 67,174 ======	\$ 74,570 =======	\$21,196 =======	\$380,090 ======
% OF GRAND TOTALS	25.21% ======	31.92% =======	17.67% =======	19.62% ======	5.58% ======	100.00% ======

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

# (UNAUDITED AND IN THOUSANDS)

# 10. SEGMENT INFORMATION (CONTINUED)

The following is a reconcilition of net operating income to income before minority interests and joint venture income:

	NINE MONTHS ENDED SEPTEMBER 30,	
	2000	1999
Net Operating Income		
	\$441,724	\$380,090
Add:		
Development and management services	8,432	11,364
Interest income	3,304	5,642
Less:		
General and administrative	(25,868)	(21,345)
Interest expense	(166, 210)	(151, 446)
Depreciation and amortization	(97,062)	(88,315)
		,
Income before minority interests and joint venture income	\$164,320	\$135,990
		=======

INFORMATION BY GEOGRAPHIC AREA AND PROPERTY TYPE: FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2000:

	GREATER BOSTON	GREATER WASHINGTON DC	MIDTOWN MANHATTAN	GREATER SAN FRANCISCO	NEW JERSEY AND PENNSYLVANIA	TOTAL
RENTAL REVENUE						
CLASS A	\$47,289	\$51,475	\$35,467	\$46,981	\$15,385	\$196,597
R&D	1,381	6,085	·	479	, 	7,945
INDUSTRIAL	449	328		416	189	1,382
HOTELS	12,499					12,499
GARAGE	1,010					1,010
T0TAL	62,628	57,888	35,467	47,876	15,574	219,433
% OF GRAND TOTALS	28.54%	26.38%	16.16%	21.82%	7.10%	100.00%
RENTAL EXPENSES						
CLASS A	,	14,575	12,247	16,169	4,647	64,684
R&D	508	913		85		1,506
INDUSTRIAL	122	112		55	20	309
HOTELS	1,405					1,405
GARAGE	250					250
T0TAL	19,331	15,600	12,247	16,309	4,667	68,154
W OF ODAND TOTAL O			17 070/			100.00%
% OF GRAND TOTALS	28.36%	22.89%	17.97%	23.93%	6.85%	100.00%
NET OPERATING INCOME	\$43,297	\$42,288	\$23,220	\$31,567	\$10,907	\$151,279
	======	======	======	======	======	=======
% OF GRAND TOTALS		27.95%	15.35%	20.87%	7.21%	100.00%
	======	======	=======	=======	======	=======

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

# (UNAUDITED AND IN THOUSANDS)

10. SEGMENT INFORMATION (CONTINUED) INFORMATION BY GEOGRAPHIC AREA AND PROPERTY TYPE: FOR THE THREE MONTHS ENDED SEPTEMBER 30, 1999:

	GREATER BOSTON	GREATER WASHINGTON DC	MIDTOWN MANHATTAN	GREATER SAN FRANCISCO	NEW JERSEY AND PENNSYLVANIA	TOTAL
RENTAL REVENUE CLASS A		\$51,083	\$34,381	\$40,398	\$10,644	\$177,951
R&D INDUSTRIAL HOTELS	1,489 432 10,299	4,869 361		497 287	170 	6,855 1,250 10,299
GARAGE	700					700
T0TAL	54,365	56,313	34,381	41,182	10,814	197,055
% OF GRAND TOTALS	27.59%	28.57%	17.45%	20.90%	5.49%	100.00%
RENTAL EXPENSES						
CLASS A	16,551	15,375	12,321	15,687	3,468	63,402
R&D	420	942		129		1,491
INDUSTRIAL	122	85		51	23	281
HOTELS	1,287					1,287
GARAGE	204					204
T0TAL		16,402	12,321	15,867	3,491	66,665
% OF GRAND TOTALS	27.88%	24.60%	18.48%	23.80%	5.24%	100.00%
NET OPERATING INCOME		\$39,911 =======	\$22,060	\$25,315	\$ 7,323	\$130,390
% OF GRAND TOTALS		30.61% ======	16.92% =======	19.41%	5.62% ======	100.00% =======

The following is a reconcilition of net operating income to income before minority interests and joint venture income:

	THREE MONTHS ENDED SEPTEMBER 30,	
	2000	1999
Net Operating Income	\$151,279	\$130,390
Development and management services	2,693	3,706
Interest income	1,187	1,376
Less:		
General and administrative		(7,383)
Interest expense	(54,752)	(51,768)
Depreciation and amortization	(32,436)	(31,078)
Income before minority interests and joint venture income	\$ 58,100	\$ 45,243
	=======	=======

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

### (UNAUDITED AND IN THOUSANDS)

### 11. SUBSEQUENT EVENTS

On October 2, 2000, the Company refinanced the mortgage loan on 601 and 651 Gateway Boulevard that consisted of replacing the \$75.0 million mortgage loan with a \$90.0 million loan. The new financing bears interest at a fixed rate equal to 8.40% and matures in October 2010.

On October 6, 2000, the Company entered into a joint venture that was formed to develop One and Two Discovery Square, two Class A office buildings in Reston, Virginia totaling 362,868 square feet. The Company's interest in this joint venture is 50%.

On October 12, 2000, the Company closed on bond financing totaling \$57.61 million collateralized by the New Dominion Tech Park, Building One development project in Herndon, Virginia. Such financing matures in October 2020 and bears interest at a rate of 7.58%. The proceeds of \$57.61 million will be funded into an escrow and held until the New Dominion Tech Park, Building One is completed, which is estimated to be in December 2000. At that time, the current construction loan will be paid off and the remaining proceeds will be available to the Company.

On October 13, 2000, the Company disposed of 1950 Stanford Court, a single story industrial building totaling 53,250 square feet, and an adjacent parcel of land totaling approximately two acres in Landover, Maryland, for approximately \$2.2 million.

On October 31, 2000 the Company completed a public offering of 17,110,000 shares of Common Stock at a price per share to the public of \$39.0625 (including 2,110,000 shares issued as a result of the exercise of an overallotment option by the underwriters) resulting in net proceeds of approximately \$634 million. The Company used a portion of the proceeds to repay the balance on the Unsecured Line of Credit.

# ITEM 2-- MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion should be read in conjunction with the financial statements and notes thereto appearing elsewhere in this report. This Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Actual results or developments could differ materially from those projected in such statements as a result of certain factors set forth in the section below entitled "Certain Factors Affecting Future Operating Results" and elsewhere in this report.

From January 1, 1999 through September 30, 2000, the Company increased its in-service portfolio from 110 properties to 127 properties (the "Total Portfolio"). As a result of the growth in the Company's Total Portfolio, the financial data presented below shows significant changes in revenues and expenses from period to period. The Company does not believe that its period-to-period financial data are comparable. Therefore, the comparison of operating results for the three and nine months ended September 30, 2000 and 1999 show separately changes attributable to the properties that were owned by the Company for all of each period compared (the "Same Property Portfolio") and the changes attributable to the Total Portfolio.

#### **RESULTS OF OPERATIONS**

COMPARISON OF THE NINE MONTHS ENDED SEPTEMBER 30, 2000 TO THE NINE MONTHS ENDED SEPTEMBER 30, 1999.

The table below reflects selected operating information for the Same Property Portfolio and the Total Portfolio. The Same Property Portfolio consists of the 109 properties acquired or placed in service on or prior to January 1, 1999.

	SAME PROPERTY PORTFOLIO				
(DOLLARS IN THOUSANDS)	2000	1999	INCREASE/ (DECREASE)		
Revenue:					
Rental revenue	\$559,908	\$528,102	\$31,806	6.02%	
Development and management services					
Interest and other					
Total revenue	559 908	528 102	31 806	6.02%	
Expenses:					
Operating				2.40%	
Net Operating Income	385,978	358,255		 7.74%	
				7.74%	
General and administrative					
Interest					
Depreciation and amortization	85,382	82,573	2,809	3.40%	
Income before minority interests and joint venture					
income	\$300,596	\$275,682	\$24,914	9.04%	
	========	========	======	====	

		TOTAL F	PORTFOLIO	
(DOLLARS IN THOUSANDS)		1999	INCREASE/	
Revenue: Rental revenue Development and management services Interest and other	8,432	\$564,411 11,364 5,642	\$74,679 (2,932) (2,338)	13.23% (25.80)% (41.44)%
Total revenue	650,826	581,417	69,409	11.94%
Expenses: Operating	197,366	184,321	13,045	7.08%
Net Operating Income	453,460	397,096	56,364	14.19%
General and administrative Interest Depreciation and amortization	25,868 166,210	21,345 151,446		21.19% 9.75%
Income before minority interests and joint venture income	\$164,320 ======	\$135,990 ======	\$28,330 ======	20.83% =====

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The increase in rental revenues in the Same Property Portfolio is primarily a result of an overall increase in rental rates on new leases and rollovers and an increase in occupancy. The additional increase in rental revenues for the Total Portfolio is primarily a result of the revenues earned on the properties acquired or placed-in-service after January 1, 1999.

The decrease in development and management services revenue is mainly due to contracts ending in 1999 which totaled approximately \$3.4 million for the nine months ended September 30, 1999 offset by new contracts for management and development services for the three months ended September 30, 2000 of approximately \$0.8 million.

The decrease in interest and other revenue is primarily due to interest income earned on \$420.1 million of notes receivable related to the Embarcadero Center acquisition during the nine months ended September 30, 1999.

Property operating expenses (real estate taxes, utilities, repairs and maintenance, cleaning and other property related expenses) in the Same Property Portfolio increased mainly due to increases in real estate taxes and cleaning. Property operating expenses for the Total Portfolio increased mainly due to the properties acquired or placed-in-service after January 1, 1999.

General and administrative expenses increased due to the increase in the overall size of the Total Portfolio since January 1, 1999. In addition, the Company incurred a \$2.3 million charge, including a non-cash component of \$2.0 million during the quarter ended September 30, 2000 related to departure of a former Senior Officer.

Interest expense increased due to new and assumed mortgage indebtedness, including draws on construction loans and the increased use of the Company's unsecured revolving line of credit (the "Unsecured Line of Credit").

Depreciation and amortization expense for the Same Property Portfolio increased as a result of capital and tenant improvements made since September 30, 1999. Depreciation and amortization expense for the Total Portfolio increased mainly due to the properties acquired or placed-in-service after January 1, 1999.

COMPARISON OF THE THREE MONTHS ENDED SEPTEMBER 30, 2000 TO THE THREE MONTHS ENDED SEPTEMBER 30, 1999.

The table below reflects selected operating information for the Same Property Portfolio and the Total Portfolio. The Same Property Portfolio consists of the 112 properties acquired or placed in service on or prior to July 1, 1999.

	SAME PROPERTY PORTFOLIO				
(DOLLARS IN THOUSANDS)	2000	1999	INCREASE/ (DECREASE)		
Revenue: Rental revenue Development and management services Interest and other	\$201,865  	\$187,938  	\$13,927  	7.41%	
Total revenue	201,865	187,938	13,927	7.41%	
Expenses: Operating	62,578	62,799	(221)	(0.35)%	
Net Operating Income	139,287	125,139	14,148	11.31%	
General and administrative Interest Depreciation and amortization	  30,097			2.66%	
Income before minority interests and joint venture income	\$109,190 ======	\$ 95,823 =======	\$13,367 ======	13.95% =====	

	TOTAL PORTFOLIO				
(DOLLARS IN THOUSANDS)	2000	1999	INCREASE/ (DECREASE)		
Revenue: Rental revenue Development and management services Interest and other	2,693	,	\$22,378 (1,013) (189)		
Total revenue		202,137	21,176		
Expenses: Operating	68,154	66,665	1,489	2.23%	
Net Operating Income	155,159	135,472	19,687		
General and administrative Interest Depreciation and amortization Income before minority interests and joint venture	54,752	7,383	2,488 2,984 1,358	5.76%	
income	\$ 58,100 ======	\$ 45,243 ======	\$12,857 ======	28.42% =====	

The increase in rental revenues in the Same Property Portfolio is primarily a result of an overall increase in rental rates on new leases and rollovers, an overall increase in occupancy and \$2.4 million of lease termination fees recognized during the quarter. The additional increase in rental revenues for the Total Portfolio is primarily a result of the properties acquired or placed-in-service after July 1, 1999.

The decrease in development and management services revenue is mainly due to contracts which ended in 1999 and totaled approximately \$1.4 million for the three months ended September 30, 1999 offset by fees earned on new management and development deals of approximately \$0.4 for the three months ended September 30, 2000.

The decrease in interest and other revenue is primarily due to lower average cash balances maintained during the quarter ended September 30, 2000.

Property operating expenses (real estate taxes, utilities, repairs and maintenance, cleaning and other property related expenses) in the Total Portfolio increased due to the properties acquired or placed-in-service after July 1, 1999.

General and administrative expenses increased mainly due to the \$2.3 million charge, including a non-cash component of \$2.0 million, related to the departure of a former Senior Officer. The remaining increase is due to the increase in the overall size of the Total Portfolio since September 30, 1999 resulting from property acquisitions and properties placed in service.

Interest expense increased mainly due to new mortgage indebtedness, including draws on construction loans, and the increased use of the Unsecured Line of Credit.

Depreciation and amortization expense for the Total Portfolio increased due to the properties acquired or placed-in-service on or after July 1, 1999.

#### LIQUIDITY AND CAPITAL RESOURCES

The Company's consolidated indebtedness at September 30, 2000 was approximately \$3.5 billion and bore interest at a weighted average interest rate of approximately 7.30% per annum. Based on the Company's total market capitalization at September 30, 2000 of approximately \$8.0 billion, the Company's consolidated debt represents 43.1% of its total market capitalization.

The Company has a \$605 million Unsecured Line of Credit with Fleet National Bank, as agent. The Company uses the Unsecured Line of Credit principally to facilitate its development and acquisition activities and for working capital purposes. As of November 7, 2000, the Company had \$0 drawn under the Unsecured Line of Credit.

The following represents the outstanding principal balances due under the first mortgages at September 30, 2000:

PROPERTIES	INTEREST RATE	PRINCIPAL AMOUNT	MATURITY DATE
		(IN THOUSANDS)	
Embarcadero Center One, Two and Federal Reserve.Prudential Center.599 Lexington Avenue.280 Park Avenue.5 Times Square.Embarcadero Center Four.875 Third Ave.Embarcadero Center Three.Two Independence Square.Riverfront Plaza.Democracy Center West Tower.100 East Pratt Street.The Gateway.One Independence Square.	6.70% 6.72% 7.00% 8.62% 6.79% 8.00% 6.40% 8.09% 6.61% 7.05% 6.50% 6.73% 8.23% 8.12%	<pre>\$ 313,819 292,775 225,000(1) 219,267(2) 161,199(3) 155,225 151,473(4) 146,782 116,865(5) 116,222 107,843 97,894 92,238 75,000(6) 74,429(5)</pre>	December 10, 2008 July 1, 2008 July 19, 2005 September 11, 2002 January 26, 2003 February 1, 2008 December 31, 2002 January 1, 2007 February 27, 2003 February 27, 2003 February 1, 2008 April 1, 2009 January 1, 2006 November 1, 2008 September 30, 2000 August 21, 2001
Reservoir Place   One and Two Reston Overlook	6.88% 7.45%	74,321(7) 68,302	November 1, 2006 September 1, 2004
2300 N Street Capital Gallery	6.88% 8.24%	66,000 57,336	August 3, 2003 August 15, 2006

	INTEREST		
PROPERTIES	RATE	PRINCIPAL AMOUNT	MATURITY DATE
		(IN THOUSANDS)	
111 Huntington Avenue	8.62%	52,533(8)	September 27, 2002
10 and 20 Burlington Mall Road	8.33%	37,000(9)	October 1, 2001
Ten Cambridge Center	8.27%	35,816	May 1, 2010
1301 New York Avenue	6.70%	32,833(10)	August 15, 2009
New Dominion Technology Park	8.22%	31,883(11)	January 4, 2001
Eight Cambridge Center	7.73%	28,483	July 15, 2010
510 Carnegie Center	7.39%	27,764	January 1, 2008
Sumner Square	8.19%	26,825(12)	April 22, 2004
Lockheed Martin Building	6.61%	26,414	June 1, 2008
University Place	6.94%	25,390	August 1, 2021
Orbital Sciences, Buildings One and Three	8.27%	25,207(13)	August 9, 2002
Reston Corporate Center	6.56%	24,928	May 1, 2008
206 Carnegie Center	8.13%	23,000	October 1, 2010
191 Spring Street	8.50%	22,879	September 1, 2006
Bedford Business Park	8.50%	21,845	December 10, 2008
NIMA Building	6.51%	21,598	June 1, 2008
214 Carnegie Center	8.13%	21,000	October 1, 2010
202 Carnegie Center	8.13%	19,000	October 1, 2010
506 Carnegie Center	7.39%	17,558	January 1, 2008
508 Carnegie Center	7.39%	16,317	January 1, 2008
504 Carnegie Center	7.39%	14,632	January 1, 2008
2600 Tower Oaks Boulevard	8.53%	11,218	October 10, 2002
101 Carnegie Center	7.66%	8,419	April 1, 2006
Montvale Center	8.59%	7,586	December 1, 2006
Newport Office Park	8.13%	6,001	July 1, 2001
Hilltop Business Center	6.81%	5,790	March 1, 2019
302 Carnegie Center	8.52%	5,033(14)	March 15, 2003
Quorum Way	8.27%	4,456(15)	August 30, 2003
Orbital Sciences, Building Two	8.27%	4,243	June 13, 2003
201 Carnegie Center	7.08%	494	February 1, 2010
Total		\$3,218,135	
		=========	

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- (1) At maturity the lender has the option to purchase a 33.33% interest in this Property in exchange for the cancellation of the principal balance of approximately \$225 million.
- (2) As a result of a swap agreement, outstanding principal of \$213,000 bears interest at a fixed rate of 7.00%. The remaining \$6,267 bears interest at a floating rate equal to LIBOR + 1.00%.
- (3) Total construction loan in the amount of 420.0 million at a variable rate of LIBOR + 2.00%.
- (4) The principal amount and interest rate shown has been adjusted to reflect the fair value of the note at its inception. The actual principal balance at September 30, 2000 was \$149,200 and the interest rate was 8.75%.
- (5) The principal amount and interest rate shown has been adjusted to reflect the effective rates on the loans. The actual principal balances at June 30, 2000 were \$117,219 and \$74,688, respectively. The actual interest rates are 8.50% and continue at such rates through the loan expiration.

- (6) Outstanding principal bears interest at a floating rate equal to LIBOR + 1.60%. This loan was replaced on October 2, 2000 with a ten-year mortgage for a principal amount of \$90 million bearing interest at a rate of 8.4% per annum.
- (7) The principal amount and interest rate shown has been adjusted to reflect the fair value of the note. The actual principal balance at September 30, 2000 was \$65,620 and the interest rate was 9.09%.
- (8) Total construction loan in the amount of \$203.0 million at a variable rate of LIBOR + 2.00%.
- (9) Includes outstanding indebtedness collateralized by 91 Hartwell Avenue and 92 and 100 Hayden Avenue.
- (10) Includes outstanding principal in the amounts of \$20,000, \$8,742 and \$4,091 which bear interest at fixed rates of 6.70%, 8.54% and 6.75%, respectively.
- (11) Total construction loan in the amount of \$48.6 million at a variable rate of LIBOR + 1.60%. We have entered into an agreement to replace this construction loan. This new 20-year bond financing is for a principal amount of \$57.6 million and bears interest at a rate equivalent to 7.58% per annum and will remain in escrow until initial occupancy, which is expected in December 2000.
- (12) The outstanding principal bears interest at a rate equal to LIBOR + 1.50%.
- (13) Total construction loan in the amount of \$27.0 million at a variable rate of LIBOR + 1.65%.
- (14) Total construction loan in the amount of \$10.0 million at a variable rate of LIBOR + 1.90%.
- (15) Total construction loan in the amount of \$32.25 million at a variable rate of LIBOR + 1.65%.

The Company expects to meet its short-term liquidity requirements, including its quarterly dividend and distribution requirements, generally through its existing working capital and net cash provided by operations. The Company's operating properties and hotels require periodic investments of capital for tenant-related capital expenditures and for general capital improvements. For the three months ended September 30, 2000, the Company's recurring capital expenditures totaled \$3.3 million.

The Company expects to meet its long-term requirements for the funding of property development, property acquisitions and other non-recurring capital improvements through long-term secured and unsecured indebtedness (including the Unsecured Line of Credit) and the issuance of additional equity securities of the Company.

The Company has development projects currently in process, which require commitments to fund to completion. Commitments under these arrangements totaled approximately \$740.1 million as of September 30, 2000. The Company expects to fund these commitments using available cash, construction loans and the Unsecured Line of Credit. In addition, the Company has options to acquire land that require minimum deposits that the Company will fund using available cash or the Unsecured Line of Credit.

### FUNDS FROM OPERATIONS

Management believes that Funds from Operations, FFO, is helpful to investors as a measure of the performance of an equity REIT because, along with cash flows from operating activities, financing activities and investing activities, it provides investors with an understanding of the ability of the Company to incur and service debt and make capital expenditures. The Company computes FFO in accordance with standards established by the White Paper on FFO approved by the Board of Governors of NAREIT in 1995 and clarified in 1999, which may differ from the methodology for calculating FFO operations utilized by other equity REITs, and accordingly, may not be comparable to

such other REITs. The White Paper defines FFO as net income (loss) (computed in accordance with accounting principles generally accepted in the United States, "GAAP"), excluding gains (losses) from sales of property, plus real estate related depreciation and amortization and after adjustments for unconsolidated partnerships and joint ventures. Effective January 1, 2000, the calculation of FFO includes non-recurring events, except for those that are defined as "extraordinary items" under GAAP and gains and losses from sales of depreciable operating property. The revised definition of Funds from Operations did not have a material impact on the Company's calculation. FFO does not represent amounts available for management's discretionary use because of needed capital replacement or expansion, debt service obligations, or other commitments and uncertainties. FFO should not be considered as an alternative to net income (determined in accordance with GAAP) as an indication of the Company's financial performance or to cash flows from operating activities (determined in accordance with GAAP) as a measure of the Company's liquidity, nor is it indicative of funds available to fund the Company's cash needs, including its ability to make distributions. The Company believes that in order to facilitate a clear understanding of the historical operating results of the Company, FFO should be examined in conjunction with net income as presented in the consolidated financial statements.

The following table presents the Company's Funds from Operations for the three months ended September 30, 2000 and 1999 (in thousands):

	THREE MONTHS ENDED SEPTEMBER 30, 2000	THREE MONTHS ENDED SEPTEMBER 30, 1999
Income before minority interests and joint venture income	\$58,100	\$45,243
Add: Real estate depreciation and amortization Income from unconsolidated joint ventures	33,007 549	30,882 206
Less: Minority property partnerships' share of Funds from		
Operations Preferred dividends and distributions	(284) (8,248)	(211) (8,303)
Funds from Operations	\$83,124 ======	\$67,817 ======
Funds from Operations Available to Common Shareholders (74.04% and 74.03%, respectively)	\$61,543	\$50,207
	======	=======

Reconciliation to Diluted Funds from Operations:

		NTHS ENDED R 30, 2000	THREE MONTHS ENDED SEPTEMBER 30, 1999		
	INCOME (NUMERATOR)	SHARES (DENOMINATOR)	INCOME (NUMERATOR)	SHARES (DENOMINATOR)	
Funds from Operations Effect of Dilutive Securities	\$83,124	92,860	\$67,817	91,718	
Convertible Preferred Units	6,605	10,370	6,649	10,377	
Convertible Preferred Stock	1,643	2,625	1,654	2,625	
Stock Options		1,909		583	
Diluted Funds from Operations	\$91,372	107,764	\$76,120	105,303	
	991, 372 ======	107,704	\$70,120	105, 303	
Company's share of Diluted Funds From Operations (77.63% and 77.38%,					
respectively)	\$70,931 ======	83,657 ======	\$58,902 ======	81,485 ======	

#### CERTAIN FACTORS AFFECTING FUTURE OPERATING RESULTS

This Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, regarding the Company's business, strategies, revenues, expenditures and operating and capital requirements. The following factors, among others, could cause actual results, performance or achievements of the Company to differ materially from those set forth or contemplated in the forward-looking statements made in this report: general risks affecting the real estate industry (including, without limitation, the inability to enter into or renew leases, dependence on tenants' financial condition, and competition from other developers, owners and operators of real estate); risks associated with the availability and terms of financing and the use of debt to fund acquisitions and developments; failure to manage effectively the Company's growth and expansion into new markets or to integrate acquisitions successfully; risks and uncertainties affecting property development and construction (including, without limitation, construction delays, cost overruns, inability to obtain necessary permits and public opposition to such activities); risks associated with downturns in the national and local economies, increases in interest rates, and volatility in the securities markets; costs of compliance with the Americans with Disabilities Act and other similar laws; potential liability for uninsured losses and environmental contamination; risks associated with the Company's potential failure to qualify as a REIT under the Internal Revenue Code of 1986, as amended, and possible adverse changes in tax and environmental laws; and risks associated with the Company's dependence on key personnel whose continued service is not guaranteed.

#### NEWLY ISSUED ACCOUNTING STANDARD

Financial Accounting Standards No. 133 "Accounting for Certain Derivative Instruments and Hedging Activities", as amended by Financial Accounting Standards No. 137 and 138, is effective for the first quarter of 2001. The Company is in the process of evaluating the effect of implementing these standards.

### INFLATION

Substantially all of the office leases provide for separate real estate tax and operating expense escalations over a base amount. In addition, many of the leases provide for fixed base rent increases or indexed increases. The Company believes that inflationary increases may be at least partially offset by the contractual rent increases described above.

### ITEM 3--QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risk is the risk of loss from adverse changes in market prices and interest rates. The primary market risk facing the Company is mortgage debt, which bears interest primarily at fixed rates, and therefore, the fair value of these instruments is affected by changes in the market interest rates. The following table presents principal cash flows (in thousands) based upon maturity dates of the debt obligations and the related weighted average interest rates by expected maturity dates for the fixed rate debt. The interest rate of the variable rate debt as of September 30, 2000 ranged from LIBOR plus 1.00% to LIBOR plus 2.00%. During January 2000, the Company entered into three interest rate hedge agreements for a total amount of \$450.0 million. The agreements provide for a fixed interest rate when LIBOR floats between 0% and 5.80% or 5.00% to 5.60% and when LIBOR ranges from 6.35% to 7.95% for terms ranging from three to five years, per terms of the agreements. During May, 2000, the Company entered into an additional interest rate hedge agreement for another \$150.0 million. The

	MORTGAGE DEBT (IN THOUSANDS)							
	2000	2001	2002	2003	2004	THEREAFTER	TOTAL	FAIR VALUE
Fixed Rate Weighted Average Interest	\$ 9,715	\$159,790	\$385,363	\$215,758	\$104,162	\$1,938,750	\$2,813,538	\$2,813,538
Rate Variable Rate	6.99% \$75,000	7.84% \$ 31,883	7.37% \$ 95,958	7.49% \$174,931	7.17% \$ 26,825	6.84%	7.11% \$ 404,597	\$ 404,597

### PART II. OTHER INFORMATION

ITEM 2--CHANGES IN SECURITIES

On August 22, 2000, the Company acquired the remaining 50% interest in the development rights at the Prudential Center in Boston, Massachusetts for consideration that included the issuance of 439,059 shares of Common Stock. Such Common Stock was issued to accredited investors in a transaction that was exempt from registration under the Securities Act of 1933 pursuant to Section 4(2) of such Act.

ITEM 6--EXHIBITS AND REPORTS ON FORM 8-K

EXHIBIT NUMBER DESCRIPTION

27.1 Financial Data Schedule

(b) Reports on Form 8-K

A Form 8-K dated July 25, 2000 was filed with the Securities and Exchange Commission to report under Item 5 of such report the information presented to investors and analysts and the Company's press release for the quarter ended June 30, 2000.

<sup>(</sup>a) Exhibits

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BOSTON PROPERTIES, INC.

November 14, 2000

By: /s/ DOUGLAS T. LINDE

Douglas T. Linde CHIEF FINANCIAL OFFICER (DULY AUTHORIZED OFFICER AND PRINCIPAL FINANCIAL OFFICER)

# 5 1,000

9-M0S	3-M0S		
	DEC-31-2000	DEC-31-2000	
	JAN-01-2000	JUL-01-2000	
	SEP-30-2000	SEP-30-200	0
	12,430 14,065		0
	40,039	G	
	0		0
	Θ		0
	Θ	Θ	
	5,228,622		Θ
	554,339	0	
	5,611,117	0	
	0 3,453,135	Θ	Θ
	0	Θ	0
	100,000	-	0
	693		Θ
	1,095,383		Θ
5,611,117		0	
	639,090		219,433
	650,826	223,313 0	Θ
	197,366	68,154	
	122,930	42,307	
	Θ	Θ	
	166,210	54,752	
	164,320	58,100	•
	0	Θ	0
	0	0	
	o	0	
	0	-	Θ
	103,254	36,530	
	1.51		53
	1.48	0.52	2